No quick fix for Takata air bag issue as blame game continues

- 1. After months of international controversy over possibly defective Takata Corp. air bags, one thing lawmakers, regulators, the media, carmakers and the parts supplier probably agree on is this: It won't be easy to resolve the crisis.
- 2. While Takata Chief Executive Officer Shigehisa Takada has avoided public appearances since June, a person close to the company's thinking said it will continue to "thoroughly" conduct tests to determine the cause of the trouble with its inflators, which in some cases can <u>deploy</u> with too much force and spray <u>shrapnel</u> at those onboard.
- 3. The Takata management has been briefed almost every day on the results of testing on its recalled air bags but has so far not been informed of any problem, the person said.
- 4. "We understand the public's concerns and we take them seriously," Takata said in a newspaper ad published in the United States and Germany this month under the name of its CEO.
- 5. But the firm also indicated that it will not jump to any conclusions without scientific evidence. The ad continued, "We are dramatically increasing the testing and analysis of inflators retrieved from the safety campaigns to inform our understanding of the problem and to help chart the best strategy for addressing it."
- 6. At least five deaths four in the United States and one in Malaysia have been linked to problems with Takata air bags, while more than 20 million cars are subject to mass recalls issued by Honda Motor Co., Takata's biggest customer, and Toyota Motor Corp., since 2008.
- 7. The possibly time-consuming approach and the "disappearance" of the company's chief executive have increased criticism of the Tokyo-based firm, and some accuse it of not being serious enough.
- 8. Analysts say Takata has a long history of failing to properly communicate with the market, including the carmakers it supplies as well as drivers, since the problem emerged in the early 2000s.
- 9. "It is always important to establish steps to address a problem in the bud, but they always fail to do that," said Takaki Nakanishi, auto analyst at Nakanishi Research Institute.
- 10. While Takata <u>bides its time</u> and limits its recall campaign to hot and humid regions of the United States, defying pressure from U.S. lawmakers, Honda and other carmakers are expanding their recalls.
- 11. Experts say the Takata problem arose from a failure by carmakers and parts suppliers to understand the characteristics of the chemicals used to inflate the bags and their links to certain conditions, such as temperature and humidity. This could mean carmakers feel forced keep <u>calling back</u> products without knowing exactly what happened.
- 12. In contrast, Takata hopes to take a scientific approach first, checking on the parts' manufacturing process and examining its <u>quirky</u> preference for <u>ammonium nitrate</u> a bomb-making chemical used as <u>propellant</u> and the chance it could degrade when exposed to moisture.
- 13. The automakers have begun searching for ways to improve the situation.
- 14. "It is regrettable that carmakers did not have knowledge on explosives," Japan Automobile Manufacturers Association Chairman Fumihiko Ike, who is also chairman of Honda, told a recent press conference, referring to ammonium nitrate, which is commonly found in fertilizer and explosives.
- 15. Ike said Japanese carmakers are discussing whether to let drivers regularly replace the chemicals used in air bags, as they have also done for warning flares in vehicles. [Dec 28, 2014/Kyodo]

blame game(俗)非難合戦, 責任のなすり合い 2. deploy (装置などが)機能する. shrapnel 榴散(りゆうさん)弾 ; 爆弾[銃弾]の破片.9. bide one's time 機の熟するのを待つ 11. call back〈欠陥品などを〉回収する. 12.quirky 奇抜な. ammonium nitrate 硝酸アンモニウム propellant ガス発生剤、(銃砲の)発射薬, 装薬, 推進薬.

☆ Ice breaker for active discussion☆

- 1. Have you ever heard of the company Takata?

 What's the latest development on the recent problem faced by the company?
- 2. What do you think about the reaction of Takata regarding the issue?
- 3. What is "recall"? How are customers notified about it?
- 4. Have you ever experienced "recall"? Please share your experience.
- 5. Airbags, same as the navigation system, were not part of the basic options few decades ago.

 What do you think are the merits of the technological advancements on cars? Can you think of any demerits?
- 6. Why do you think companies such as Toyota and Honda don't develop their own airbags?
- 7. Make sentences using the following words: blame game, defy, explosive, quirky, deploy and bide one's time.

NEWS de TALK by PHILOS

タカタ株式会社。1933 年創業。シートベルトやエアバッグなど自動車用安全部品の大手製造会社。売上高の4割をエアバッグが占める。アメリカ、ドイツ、フィリピンになどに工場を持ち、海外事業を展開している。主力のエアバッグの世界シェアはおよそ2割。